



STUDENT HANDBOOK

2025-2026

RECTOR'S MESSAGE



These evolving times are all about a holistic, digital, and global outlook while making ethics and character the bedrock for sustainability. Whether you are a student gearing up for the gig economy, a socially conscious start-up, or a corporate giant, all feed into one global system enabled by technology and continuous learning. At KSBL, we are geared to become an agile ecosystem set to forge lifelong partnerships with all our stakeholders and create global impact, all for the benefit of current and future generations.

Welcome to KSBL.

Dr. Ahmad Junaid

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1. SCOPE

This Student Handbook introduces you to the procedures and codes of conduct for students at KSBL. This Student Handbook is here to help you, so keep it safe, refer to it, and let it guide you throughout the program that you are enrolled in. This document is updated periodically, so be sure to check it from time to time.

2. OUR VISION & MISSION

Vision

To develop purpose-driven leaders who can make meaningful contribution to society through contemporary knowledge and ethical decision making.

Mission

A leading international business school that provides future business leaders with the knowledge and skills to compete in a global marketplace through the promotion of ethical leadership behaviour, entrepreneurialism, technology savviness, global mindedness, and sustainability focus.

3. THE PROGRAMS

At KSBL, we offer the following degree programs:

1. Master of Business Administration (MBA)
2. Executive Master of Business Administration (EMBA)
3. MS in Business Analytics (MSBA)
4. BS in Management & Entrepreneurship (BS M&E))
5. BS in Information Technology & Systems (BS IT&S)
6. BS in Accounting & Finance (BS A&F)
7. BS in Computer Science (BSCS)
8. BS in Information Technology Management (BS ITM)

MASTER OF BUSINESS ADMINISTRATION

MBA, our flagship program, prepares students and professionals to adapt, challenge themselves and shape their future. The program enhances management and leadership skills for a dynamic global environment driven by innovation. KSBL MBA connects students to C-suite executives and accomplished practitioners while they learn from leading faculty. This industry-focused, case-based pedagogy gives lifelong perspectives on how organizations can convert challenges into opportunities with flexibility of class schedules, our MBA program provides a stimulating and

transformational educational experience to students and professionals with diverse backgrounds. The Program is based on cutting-edge teaching methodologies and a hands-on approach to learning. All this has led to our MBA graduates going places with a multitude of career possibilities, be it in big corporations, local businesses, or the gig economy.

The program is 30 credit hours for students with 16-year business education and 60 credit hours for others. Specializations are offered in FINTECH, Digital Marketing, Talent Management, Supply Chain, Information Management and General Management.

EXECUTIVE MASTER OF BUSINESS ADMINISTRATION

Executive MBA (EMBA) at KSBL is an opportunity for experienced professionals and entrepreneurs to prepare for future leadership roles. KSBL EMBA is designed to enhance functional expertise, sound management capabilities, and decision-making skills. Our program allows professionals to acquire advanced business education while pursuing their careers. Having innovation and futurism at its core, the program enables you to perform optimally and lead cross-cultural and interdepartmental teams.

KSBL EMBA program is designed for professionals and entrepreneurs having more than three (3) years of experience. The program offers a stimulating learning environment where experienced professionals with diverse backgrounds exchange ideas and solve complex problems of a fast-changing world. Among others, KSBL EMBA program is distinct because of its simulation-based pedagogy, unique networking opportunities and interactions with C-suite executives.

The program is 30 credit hours for students with 16-year business education and 60 credit hours for others. Specializations are offered in FINTECH, Digital Marketing, Talent Management, Supply Chain, Information Management and General Management.

MS IN BUSINESS ANALYTICS

MS in Business Analytics at KSBL takes a skills-based approach to business analytics with technology and innovation at its core. With the evolution of new data sources stemming from digitization, the markets require a skill set with in-depth understanding and dynamism that is not as prevalent. Our program thus aims to coach managers and leaders to turn data into in-depth insights for optimal decision making for their businesses to operate in this new environment. This program is designed also to keep in view the early movers in the field seeking to pursue, switch to, or advance their career with the data revolution of these times and the tremendous potential it offers. Our cutting-edge program aims to fulfill industry demand by offering a combination of technical tools, software, business education and hands-on real-world problem solving so the learning of analytics comes full circle.

BS IN MANAGEMENT & ENTREPRENEURSHIP

BS in Management & Entrepreneurship (M&E) is designed with two most important factors in view – your career and professional grooming. The 4-year program trains you holistically on the concepts of management and prepares you to launch your career in a global environment. And because of the focus on ethics, sustainability, and technology, you can explore opportunities and trends in a more effective manner. The deep understanding of core business competencies and the creative pedagogy that instills critical thinking and a wider world view enables you to seamlessly blend into the workforce.

BS-M&E gives you the comprehensive undergraduate training, so you develop an entrepreneurial mindset that is driven by the latest in management and business studies. After completing this program, you will see yourself involved with new ventures, seeking new opportunities – be it large organizations or start-ups in a rapidly evolving gig economy.

Specializations are offered in Marketing, Finance, and Human Resource Management.

BS IN INFORMATION TECHNOLOGY & SYSTEMS

BS IT&S offers 4-year rigorous training to develop technical expertise and mindset of delivering IT as a service so the organization and its employees can respond to changing business environments. Our BS degree in IT and Systems not only prepares students to understand the business problems behind software design, but it also equips them with the aptitude to develop innovative ways to manage data. The program will enable young minds to understand information systems holistically and how they incorporate the technology, people and processes involved with information.

BS IN ACCOUNTING & FINANCE

BS Accounting and Finance program is a 4-year degree program that will enable students to gain the requisite skillset in accounting and finance areas and also potentially gain exemptions from professional bodies' examinations. This professionally oriented qualification, by combining cutting-edge theory with real-world practice, will enable students to think critically, analyse and interpret real life business issues in order to devise solutions and will help them to prepare for a career in accountancy, financial services, or management.

As a Business-centric degree, the KSBL Computer Science program is unique. Housed in the faculty of Management Sciences, our curriculum not only provides the real foundation for tomorrow's technopreneurs today but also ensure that you are head and shoulders above the rest.

BS IN COMPUTER SCIENCE

The Computer Science program provides a blend of computer science and business education specifically designed to train students in technical skills and commercial awareness. The degree offers hands-on lab courses, in addition to courses that focus on teaching business strategy and innovation tactics. Furthermore, the curriculum places a strong emphasis on developing students' analytical abilities and business insight to prepare them for future careers.

Although computer science and business may appear to be two distinct subjects of study, combining them together can open new opportunities. To increase success in the field of computer science and enable students to be future technopreneurs, business and computer science are combined. It integrates the commercial side of computing with systems and software IT, giving students the tools they need to advance their careers in computer science.

BS IN INFORMATION TECHNOLOGY MANAGEMENT

The BS ITM program aims to provide students an extensive understanding of management and IT in organizations both in the private and public sectors. The program provides a blend of theoretical studies with practical aspects of Business Management through innovative teaching methodologies. The program has been designed in a way that provides opportunity for students to specialize in Business Management and IT.

CAPSTONE PROJECTS

Both graduate and undergraduate program students must complete a Capstone Project as a part of their degree program. Each student must form a group with his/her peers. Maximum group size is 4. Each group will be assigned a Project Advisor who will provide the necessary guidelines to the group members. The scope of the Capstone Project shall be determined under supervision of the Project Advisor.

Each project group shall develop a Project Proposal during the second last semester, which shall be reviewed and approved by the Project Advisor and Project Coordinator jointly (each Teaching Department has a declared Project Coordinator). All members of the project group must meet with the Project Advisor at least fortnightly.

At the culmination of the project, students will be required to submit a report which shall be an original work not plagiarized from any source. Please make sure that you follow the highest ethical research standards in your research.

ASSESSMENT SCHEME

Each course is graded out of 100 marks. This, normally, includes a mid-term assessment called mid-term examination, and a terminal assessment called final examination. Both these

assessments are held in dedicated weeks called examination weeks mentioned in the academic calendar. Schedule for all such examinations is announced by the Examination Department. Some courses replace the mid-term and/or final examinations with other assessments like presentation and projects etc. The course's teacher will inform you about the assessment scheme for each course.

Additionally, throughout the semester, assessment like assignments, quizzes, projects, presentations, simulations, management games, case discussions, class participation etc. are conducted. Each faculty member assigns individual assessment weight to each assessment in his/her course. Make sure that you know what each assessment is worth out of 100 marks.

GRADING SCHEME

Relative Grading Scheme:

Relative grading scheme shall be applicable to a class strength of 20 or more in all programs w.e.f Fall 2025. To a class with a strength of less than 20, absolute grading shall apply.

Absolute Grading Scheme:

In an absolute marking regime, the following grading system is used to evaluate student performance:

	Graduate Program		Undergraduate Program	
Grade	Marks	GPA	Marks	GPA
A+	91 and above	4.00	91 and above	4.00
A	86 - 90	4.00	86 - 90	4.00
A-	81 - 85	3.66	81 - 85	3.66
B+	76 - 80	3.33	76 - 80	3.33
B	71 - 75	3.00	71 - 75	3.00
B-	67 - 70	2.66	67 - 70	2.66
C+	63 - 66	2.33	63 - 66	2.33
C	60 - 62	2.00	60 - 62	2.00
C-			56 - 59	1.66
D+			53 - 55	1.33
D			50 - 52	1.00
F	< 60	0	< 50	0

All results are finalized by a Grading Committee under the supervision of the Dean.

4. RESOURCES AT KSBL

INFORMATION RESOURCE CENTER

The KSBL Information Resource Center (IRC) has an extensive collection of books on a variety of topics including social sciences, accounting, management, finance, marketing, leadership, computer science etc. Access to journals, magazines, and newspapers is also available. Our qualified librarian will assist you in your learning needs. We encourage you to make full use of the IRC. IRC is governed by the following rules:

1. Silence always needs to be maintained in the IRC.
2. Cell phones should be in silent mode.
3. Students are permitted to borrow up to two books for 7 days.
4. IRC materials should be used with care. Do not mark books in any way.
5. Bringing eatable items in the IRC is not allowed.
6. Do not hesitate to ask for help from the IRC's staff whenever required.
7. IRC privileges may be denied to persons who violate any of the rules.
8. No material shall be taken away from the IRC without prior permission of the IRC staff.
9. Books are strictly non-transferable.
10. Borrowers will be held responsible for any damage done to IRC books and will be required to provide a replacement/payment along with extra charges (if any) in case of loss/damage while in their possession.

COMPUTING FACILITIES

Today, technology is an essential tool for acquiring education and conducting research. Our Information Technology Services Department (ITSD) provides state-of-the-art hardware, infrastructure, and software to ensure high quality content delivery and uninterrupted services to all users.

The following Information Technology Services are available on campus:

1. State-of-the-art audio and visual facilities along with a high-definition video conferencing setup in the Lecture Halls and the Auditorium.
2. Our campus is equipped with a "Hot Spot" that provides reliable, efficient, and campus-wide Wi-Fi connectivity for academic requirements.
3. 200 Mbps dedicated, uninterrupted and redundant fiber internet bandwidth availability.
4. A web-enabled Learning Management System is accessible to every student and faculty for collaboration and resource sharing within campus or remotely.
5. Microsoft office 365 email system accessible throughout the campus or remotely.

6. Hybrid PABX system providing analogue extensions with provisioning of IP phones on need basis.
7. Security and access control.
8. Capability of on-campus video streaming, webcasting, and podcasting services.
9. Online Microsoft office portal which is a part of Office 365 communication and collaboration system.

LEARNING MANAGEMENT SYSTEM

Colaraz is a global talent development and optimization platform; and exchange network – for students, employers, and universities. KSBL has implemented the Colaraz's Learning Management System. You will experience a paperless environment where all your class transactions like assignment submission and examinations will be on the Colaraz LMS.

VIDEO CONFERENCING & SMART CLASSROOM SETUP

We have implemented the concept of smart classrooms and provide the latest tools and technology to faculty and students for a world class learning experience.

All lecture halls are equipped with HD webcams and conference microphones that can be used with Zoom, MS Teams, Google Classroom, or any other video conferencing platform. This equipment is available for use by students and faculty to facilitate better distance and hybrid learning experiences.

Besides this, every learning room is equipped with a Kaptivo is which is a whiteboard camera that automatically captures and stores whiteboard images for easy sharing, reference, and collaboration. Also, that Improves collaboration by making it easy to share whiteboard content with remote users also capture the whiteboard image and create the presentation that can be share Email or LMS.

INTERNET SERVICES

High speed internet connectivity is available throughout the campus. The KSBL Campus is Wi-Fi enabled, which allows students to access reading materials anytime and anywhere on campus.

EMAIL SYSTEM, IT SERVICES, AND PRINTING ROOM

A Microsoft Office 365 Messaging and Collaboration system is available to students, faculty, staff and visiting faculty. Integrated with Microsoft Teams and group-chat feature provided 50 GB of email space and 100GB of OneDrive space. Students also have access to a photostat shop for printing, photocopying, and scanning.

CAFETERIA

The cafeteria offers you a wide variety of snacks to choose from at affordable rates. The Campus cafeteria is open from 10:00 AM to 08:00 PM every day. In addition to the cafeteria, you can also try out restaurants in the immediate vicinity of KSBL Campus.

Located in the city center, environs of the city campus have plenty of eateries located in the surrounding area of Bahadurabad, and Dohraji Colony which include outlets of prominent food chains like Student Biryani, KFC, Pizza Hut, and others. Visit these restaurants when you need to take a break from studies. Enjoy!

MEDICAL EMERGENCIES

The Campus has a first aid box for its students to handle minor ailments. However, in case of an emergency medical treatment, the student can be taken to the following hospitals in the vicinity:

1. Aga Khan University Hospital ((021) 111-911-911)
2. Liaquat National Hospital ((021) 111 456 456)

Both the hospitals are adjacent to the Campus.

FITNESS CENTER

Students have access to a modern fitness center during all working days from 8:00 am to 6:00 pm.

5.FINANCIAL ASSISTANCE PHILOSOPHY

To ensure that education remains accessible to talented individuals regardless of their financial background, to reduce barriers to learning, and to allow students to focus on their academic pursuits without the burden of financial stress, KSBL offers 50% students financial assistance in the form grants and zakat assistance, and interest-free loans. Besides, KSBL offers alumni and corporate discounts and fee waiver to disabled students.

FINANCIAL ASSISTANCE

KSBL believes in nurturing the talented youth of Pakistan. We have adopted a "need-blind" admissions policy, which means that every application for admission is evaluated only based on academic merit and personal abilities without looking at the applicant's financial status and ability to pay.

KSBL Need Based Grants

KSBL provides need-based grants or fee waivers covering up to 50% of tuition fees for the entire program. These grants are awarded based on a computerized need assessment formula, which determines the amount of financial assistance according to the student's need assessment score. Only enrolled students are eligible to apply.

To apply for financial assistance, students may use the following link, log in with their personal email ID, fill out the application, and upload all the required documents.

<https://admissions.colaraz.com/login>

Documents Required for Financial Assistance Application:

1. Cover application letter explaining your need for Financial Aid (around 200-250 words) *
2. Income Proof of last 3 Months (can be in the form of Salary/Pension Slips, Bank Statement, Rent Income) *
3. Copies of last 3 Months utility bills (Electric, Gas, Phone) *
4. CNIC photocopies (Self & Parents) *
5. Certificate of Domicile*
6. Attested copy of Tenancy agreement (if applicable)
7. Dependent(s) Education Fee Receipt (if applicable)
8. Dependent(s) Healthcare bills (if applicable)
9. Tax Returns (if available)

For uploading more than one document under one head, these documents may be zipped.

Note: Either merit scholarship or grant, whichever is heavier, will be admissible to a student at a time.

Zakat Assistance

KSBL facilitates Zakat assistance for eligible students who approach the student financial assistance office and submitting an application form.

KSBL Loan

KSBL offers an Interest-Free Loan (ISA) to support students in their educational pursuits.

Third Party Loans (Ihsan Trust)

KSBL also arranges third party interest free loans/Qarz-e-Hasna for its students.

Alumni Discounts

KSBL offers 20% waiver on fee to its alumni who enroll for another program later.

Corporate Discounts

Special custom-made offers for fee waivers are available for the institutions. Employees of KE and Engro, as well as members of ICAP, ACCA, and ICMAP, are eligible for a 25% corporate discount.

Disabled Students Grants

KSBL provides financial assistance to students with disabilities to support their education, based on the severity of the disability.

Paid Internships/Research Assistance-ship

KSBL also offers opportunities for students to learn and earn through various paid offerings, like internships and research assistance-ships.

MERIT SCHOLARSHIP

To recognize students' academic achievements and inspire them to reach even greater heights, KSBL provides generous merit-based scholarships, including the following:

Merit Scholarships

1. Merit Scholarship for Undergraduate Students (New Intake – Based on Previous Grades)
2. Merit Scholarship for Graduate Students (New Intake – Position Holder (Gold, Silver & bronze medalist).
3. GPA based Scholarship for All Enrolled Students.

Merit Scholarships for Undergraduate Programs Based on Previous Grades

To promote equal educational opportunities, KSBL offers generous merit-based scholarships to all prospective students irrespective of their religious, ethnic, racial, gender, or socio-economic background. These scholarships enable talented students to pursue their four-year undergraduate degree without financial barriers.

Types of KSBL Merit-Based Scholarships:

1. KSBL Grand Scholarship (100% to 60%)
2. KSBL Achiever Scholarship (50% to 30%)
3. KSBL Aspirer Scholarship (20%)

Each of these scholarships offers a tuition fee waiver ranging from 20% to 100% for one semester, based on the student's academic performance and merit.

Merit Scholarships for Undergraduate Programs Based on Previous Grades

To attract talent into KSBL Graduate programs, the merit scholarship criteria have been revised to provide increasing opportunities to Pakistan's youth to access world-class Graduate programs taught at KSBL.

Types of KSBL Merit-Based Scholarships:

1. **Gold Medalist:** It covers 80% first semester tuition Fee only.
2. **Silver Medalist:** it covers 70% first semester tuition Fee only.
3. **Bronze Medalist:** It covers 60% first semester tuition Fee Only.

GPA-Based Scholarships for All Programs:

KSBL recognizes and rewards academic excellence through GPA-based scholarships available to students across all programs. These scholarships are awarded for the next semester's tuition fee only, based on the semester's GPA.

Scholarship Award Tiers:

- 10%, 50%, or 100% tuition fee waiver
- Based on a GPA ranging from 3.5 to 4.0

*** To qualify for GPA-based scholarships, students must maintain the regular course load assigned by the Institute, with no retakes, I-grades, or repeat exams. A GPA earned with a course load below this standard in any semester will not be considered for scholarship eligibility. To retain the scholarship, students must adhere to the student code of conduct, avoiding any violations.

6. GUIDELINE TO RULES & REGULATIONS

ADMISSION STATUS

All admissions are provisional unless students have submitted all the required documents and KSBL has verified those documents. Required documents submission time is four weeks from commencement of the first semester. All students whose admissions have been confirmed will be notified.

ADMISSION DEFERMENT

A student who has secured admission at KSBL can defer his/her joining for one semester after paying the admission fee and the security deposit and submitting the complete documents required for admission. Duration of the Academic Program for such students shall start once they join the program.

MIGRATION / TRANSFER OF CREDITS

Migration of the students from other HEIs to KSBL in all kinds of Academic Programs shall be on the following grounds:

1. Student is coming from a program offered by an HEC recognized Higher Education Institution.
2. Student has not finished the degree that he/she is requests the transfer of credit from.
3. The CGPA of the student in the degree was at least 2.50.
4. The credits transferred shall not be counted in calculating the CGPA of the student.
5. Students with transferred credits shall not be eligible for the award of medals.

Transfer of credits is made on a case-to-case basis by the Admissions Committee.

REGISTRATION

Each student must register for courses that he/she wishes to study before the start of each semester. The Admissions Department automatically registers all new admissions to the first semester courses. However, you must register for subsequent courses once the first semester is over. Registration is done by submitting a form to the Student Services Department and on payment of the prescribed fee.

Students must register in a minimum number of courses in a semester to remain a bona fide student of KSBL. Similarly, there is a maximum limit to the number of courses a student may register in a semester. The table below will provide further guidance:

Program	Minimum Credit Hours to be Registered	Maximum Credit Hours to be Registered
BS (all programs)	12	18
MBA / EMBA (30 Cr. Hrs)	09	12
MBA / EMBA (60 Cr. Hrs)	09	15
MS	09	12

Students of the last two semesters may request registration in additional credit hours if (1) their CGPA is 3.5 and (2) they need the additional courses to graduate on time.

Students may add a course or drop from it within the first two weeks of a semester. Any course dropped within two weeks does not appear on the transcript. After the second week, a student may choose to withdraw from a course. Withdrawal means that you do not wish to attempt the course and wish that it does not count in your GPA / CGPA calculation. In case of withdrawal, the W grade shall be recorded on the transcript and no fee shall be refunded. A student may withdraw from a course till the end of the seventh week of classes. Courses cannot be withdrawn once the eighth week begins. If the course is dropped after the seventh week of the semester, no fee shall be refunded / adjusted in the subsequent semester and reflected with F grade on the Transcript. All attempted courses (including W and F grades) history will be mentioned on transcript.

PREREQUISITES COURSE

The pre-requisite course requirement is strictly followed: students are required to ensure to clear pre-requisite courses for the registration of advance course registration.

REPEATING COURSES

A student must repeat a course if he/she has failed in the previous attempt. Moreover, a student may choose to repeat a course to improve their grades. Undergraduate students may repeat up to five already passed courses. Similarly, graduate students may repeat up to three already passed courses. All such attempts will be recorded in the transcript but the attempt with the highest grade will be used for GPA / CGPA calculation.

FREEZING A SEMESTER

If a student needs to take a break from the program for personal or professional reasons, he/she student may “freeze” a semester by submitting a written application to the Student Services Department. Such applications may be submitted till the end of the seventh week but no later. If application is submitted before the commencement of a semester, the student will not be required to submit any fee. However, if such an application is submitted after a semester has started but before the beginning of the third week, the fee due/paid will be adjusted against the following semester. No fee will be adjusted if the semester is frozen after two weeks of the commencement of the semester.

Students may freeze more than one semester but shall be mindful of the maximum degree duration allowed.

MAXIMUM DEGREE DURATION

All undergraduate degrees must be completed in six years of the commencement of first semester. All graduate degrees must be completed in three years of the start of the first semester.

UNREGISTERED STUDENTS

Enrollment of students who neither register themselves in a semester nor apply for freezing a semester will be considered as suspended. Such students shall apply for removal of enrollment suspension to the Head of the Academic Department / Program in writing before resuming the program.

ATTENDANCE

The students' academic success, achievements and class attendance are closely intertwined. Therefore, students are required to attend all classes. Attendance is marked at the start of each session. Students must maintain 75% attendance to be eligible to be considered for appearing in the Final Assessment. It must be noted that taking the Final Assessment is mandatory. In the event of absence, a grade of "F" will be awarded, regardless of the marks secured in all other assessments.

Further, in case of an ambiguity, student can request for his/her attendance in 48 hours after the held session at studentservices@ksbl.edu.pk by keeping in loop to the concerned faculty and TA. The student will be responded to in the next 24 hours, after that any correspondence for the adjustment of attendance will not be entertained.

The absence allowance is to accommodate personal / family / official engagements, travel etc.

Leave may be granted In case the student attendance is short due to the death in family and/or medical reason, the student will require to apply in writing at studentservices@ksbl.edu.pk along with the evidences as mentioned below, so, the request will be subject to the approval by the Competent Authority.

Case	Required Documents
Death in Family	Death Certificate
Illness/Medical Reason	Medical Proofs e.g., Doctor's prescription, certificate, and reports.

EXCEPTIONAL LEAVE REQUEST

The one-day attendance waiver has been set for Diwali, Holi, and Christmas etc. A maximum of 40% leverage including 25% allowance has been set for Hajj. The student will require to officially submit request in writing at studentservices@ksbl.edu.pk for the concerned religious event.

INTERNSHIP

A credited Internship shall be mandatory for all BS programs, and a non-credit Internship is mandatory for the MBA program. Degree shall not be awarded unless the Internship is completed in the manner provided under the KSBL Career Services Manual.

EXAMINATION GUIDELINES

The Examinations Department would announce the schedules for mid-term and final assessments. The final examinations are an integral part of the degree program and are held at the end of each semester. Depending upon the course requirement and structure, there may be an alternative final exam (e.g., take home examination, term project, lab exam) or any other assessment method specified by the instructor in the course outline.

The course instructor determines the duration for each exam. Students are required to comply with all the instructions announced by the invigilator or instructor before the start of the exam. Any violation of the instructions issued by the instructor or invigilation staff will be reported immediately, which may result in the cancellation of the student(s) exam and disciplinary action might be taken against those who are found in violation of the instructions.

General examination guidelines are as follows:

1. Please bring your student ID card and original CNIC to the examination.
2. Please make sure you log in with your own LMS credentials and you must remember your log in user ID and password.
3. The taskbar on the laptop should always be visible.
4. You must be seated according to the Seating Plan.
5. Please reach the examination hall 15 minutes before the examination starts.
6. You must bring a laptop with a charger for the examination for LMS-based assessments.
7. Software Environment:
 - a) Ensure that no VPN is enabled during the examination. If a VPN extension has been added to your browser, it must be disabled before the exam starts.
 - b) Microsoft Office 2013 or above should be installed & activated Also Operating System “windows/MacOS” should be updated & activated.
 - c) You should have admin rights for the laptop use.
 - d) Keep up-to-date Chrome, Firefox, or Microsoft Edge web browsers on your laptop.
8. Please ensure your Wi-Fi works before the examination starts. IT Staff will be available for any assistance.
9. No student will be allowed to enter the examination hall once the paper has started.
10. Please close all computer files and browser tabs other than the one used for signing in to LMS, Invigilators will periodically check your laptop as part of the examination protocol.

11. You will ensure only those materials of computer files are open during the exam that has been expressly allowed by the examination instructions.
12. You must switch your mobile phones, wifi devices and blue tooth/ air drop OFF for all papers and put them in your bags or face down in the designated area identified by the invigilator.
13. No student shall be allowed to use the lavatory during the first hour of the assessment.
14. All bags, books, written materials, calculators, USB, and other devices shall be left at the front of the room, and any valuables in the bags shall be at the student's own risk.
15. If you do not wish to attempt a certain question, please write "Nil" or "No answer" in the space provided.
16. No change in the text will be possible once you have clicked on "END MY EXAM." So, you should click "END MY EXAM" only when you have finalized all your answers.
17. You will not be allowed to leave the examination hall for water breaks. Water dispensers will remain installed in the examination halls.
18. One student shall be allowed at a time to go to the toilet. No student shall be allowed a toilet break for more than 10 minutes.
19. You should frequently save your work when attempting questions requiring descriptive answers. In case the internet connectivity is lost, the saved work will be available once connectivity resumes. Refresh the page when the internet reconnects to find your saved work.
20. You must write directly into the space provided to answer a question. The LMS does not support copy-pasting the text.
21. Within grace time in last 10 minutes, you must upload your answer files and please recheck your uploaded file, any queries received after exam will not be entertained.
22. Laptop brightness must be at least 70% in addition to this laptop theme should not be black.
23. Attempting the paper by opening and signing in to LMS in private mode is advisable. For example, Google Chrome has "Incognito mode," and Mozilla Firefox has "Private Window" options. It would help avoid conflicts between the LMS environment and the browser plugin.
24. Before leaving the examination hall, you must get confirmation of examination submission from the invigilator.
25. Students short of attendance or with outstanding dues will not be allowed to appear in the examination.
26. Please don't convert your Word Answer copy to pdf and please fill the top sheet properly.
27. You will not be allowed to re-enter the examination hall once you have concluded the examination and left the room.
28. There is zero tolerance for the use of unfair means in the examination, including:
 - a. Talking/whispering with others and responding positively to others' whispers.
 - b. Glancing at others' work and responding positively to others in seeing their own work.

- c. Written material found on or around the desktop.
 - d. Writing on the desk before the start of the exam.
 - e. Carrying helpful material written on the body parts.
 - f. Using/possessing unauthorized dictionary, calculator, tablet, mobile phone, or other materials or device or means of special assistance.
 - g. Using AI-based tools like ChatGPT, DAL-E, and Bing to prepare answers.
 - h. Copying from other students.
 - i. Exchanging answer sheets or computer files/codes during the examination.
 - j. Replacing the answer sheet/equivalent during the exam with the one prepared at home.
 - k. Offering bribes or posing threats to obtain an undeserving unfair advantage in the examination.
 - l. Refusing to obey the invigilators and being argumentative, rude, abusive, aggressive, etc., with them when checked.
 - m. Possessing any weapon in or around the examination center.
 - n. Arranging or committing impersonation in the examination.
29. The Academic Integrity Committee has levied strict punishments for the use of unfair means, including cancellation of papers and awarding 'F.'
30. In case of any queries, please email at examination@ksbl.edu.pk

MISSED EXAMINATIONS

Examinations dates are shared in the academic calendar released each academic year. Students are advised to plan their personal events accordingly and make sure that they appear in the examinations. In case of genuine issues such as illness precluding appearance in the examination, self-hospitalization, bereavement of blood relation, Hajj, and religious festivals of minorities, can request to take it later. The retake of midterm and final exam other than the four reasons mentioned above, a deduction of 25% will be applied to the marks obtained in the retake examination.

The request for a make-up assessment in writing, accompanied by the evidence for missing the assessment, must be submitted to the examination department not later than three days after the first sitting of the assessment. There will be a fee for a missed assessment decided from time to time.

Each request for a make-up examination is individually assessed by the Head of the Teaching Department / Program. Only those students whose requests for make-up examination have been approved will be allowed to appear in a make-up examination.

MINIMUM CGPA REQUIRED TO GRADUATE

Graduate Programs 2.50

Undergraduate Programs 2.00

STUDENT PROGRESSION

In any semester, a student shall be placed on probation for failing to maintain the minimum CGPA ie 2.0 for undergraduate and 2.5 for graduate (GPA if it is the first semester) required shall be dropped from the program on failing to achieve within two semesters.

In case a student secures less than the minimum qualifying CGPA at the end of the final semester, he/she shall be allowed to repeat the courses subject to maintain maximum duration of program.

HONORS AND AWARDS

A student shall be eligible for an Academic Honor & Award if he/she:

- a. Has scored a minimum of 3.5 CGPA.
- b. Does not have any repeat exam, retake exam, Internal program transfer, credit transfer, I grade, or summer session course to his/her credit.
- c. Does not have C or below grade in any course throughout the program.
- d. Has completed the program within the regular program duration, as defined in these Rules.
- e. Has taken full semester load prescribed for any semester for the entire degree program without having withdrawn or repeated any course.
- f. Has never been penalized in any disciplinary case at the Institute.

Conditions for Medals

- Subject to the above, the top three graduates with the highest CGPA shall be awarded gold, silver, and bronze medals.
- Gold, Silver, and Bronze Medals shall be awarded to the students who achieve First, Second, and Third highest CGPA.

UNDESIRED CONDUCT

Students are required to adhere to the highest moral and ethical values. They are expected to behave as law abiding citizens who exhibit positivity and a can-do attitude. They are expected to follow all Pakistan's law, KSBL policies, and universally accepted standards of good conduct.

The following behaviors are deemed as undesirable and are prohibited:

1. **Sexual harassment:** It includes engaging in or threatening to engage in any other non-consensual conduct of a sexual nature concerning another member of the KSBL. It also includes indecent and obscene gestures or mocking behaviors.
2. **Stalking:** A course of conduct involving more than one instance of unwanted attention, physical or verbal contact, or any other course of conduct directed at an individual that could be reasonably regarded as likely to alarm that individual or place them in fear of harm or injury, including physical, emotional, or psychological harm. Social media stalking is also included in this.
3. **Bullying & Threatening Behavior:** It involves systematic, intentional behavior that threatens, intimidates, or is intended to threaten or intimidate others, abusive language, derogatory remarks, or insults, swearing, shouting or use of unsuitable language, written acts, which are hostile or offensive that target at an individual and create an intimidating or threatening environment or a risk of psychological or physical harm. Bullying or threatening on the social media is also included.
4. **Causing Physical Harm to a Person:** Includes any conduct that causes physical injury to another person's or health or safety including, but not limited to physical violence, assault, use of fireworks, gunpowder, dangerous chemicals, or explosive materials; and blocking or preventing the use of or access to fire exit doors and building hallways, etc.
5. **Disruptive Behavior:** Engaging in behavior that disrupts or interferes with the learning experience, including talking in class while the faculty member or other students are speaking, creating distractions or disturbances, reading unrelated materials, using cell phones or other electronic devices that disrupt the learning process. This includes both physical and online behaviors.
6. **Theft:** Taking unauthorized possession of an item not belonging to you or using it in an unauthorized manner.
7. **Unauthorized Recording/Filming/Photography:** refrain from invading privacy of fellow students, KSBL employees, and other on Campus by video recording, sound recording, and photography without explicit permission from the one concerned.
8. **Gambling:** Gambling for money/other valuables/any other benefit on results card games and/or other indoor/outdoor activities is prohibited in Campus and with people related to KSBL.
9. **Distribution of Unauthorized Material:** Do not distribute any material in Campus and/or to your classmates/teachers/others connected with KSBL that can entice violence/disorder. Material about KSBL that has not been authorized by KSBL Management for distribution to general public must also not be distributed.
10. **Obscene Material:** You may not possess or access any obscene material in video/audio/animated form using any media of communication whatsoever.

11. **Forming Gangs:** A gang may involve individuals with identifiable leadership that conspires and acts in concert, mainly for criminal purposes. Involvement in gang-related activities may include displaying gang symbols, gang paraphernalia, colors, signs, or graffiti. This includes activities both in Campus and online.
12. **Rioting:** It involves engaging in, or inciting others to engage in, harmful or destructive behavior in the context of an assembly of persons disturbing the peace. Rioting includes, but is not limited to, such conduct as using or threatening violence to others, damaging or destroying property, impeding, or impairing fire or other emergency services, or refusing the direction of authorized personnel.
13. **Demonstrations:** It includes mass assemblies or demonstrations that disrupt the classroom experience, work environment, or others' movement. This includes social media unauthorized social media campaigns as well.
14. **Illegal or Unauthorized Use of Alcohol or Drugs:** It includes the unauthorized use, possession, manufacturing, or distribution of illicit drugs, controlled substances, narcotics, or alcoholic beverages or being under the unauthorized influence of the same on Campus.
15. **Possession of Weapons:** Students are not allowed to bring any weapon to the Campus.
16. **Damage to KSBL Property:** It includes intentionally defacing, destroying, damaging, or littering any property of the Institute or any property of an individual within the Institute premises.
17. **Unauthorized Access and Use of Facilities and Services:** includes, but is not limited to unauthorized access or entry to institute buildings, structures or facilities, information systems, or obtaining or providing it to another person the means of such unauthorized access; entering a place in the University that the student is not permitted to enter, and duplication or use of keys or access cards for any institute property.
18. **Unauthorized Use of Academic Material:** It involves selling, distributing, website posting, or publishing course lecture notes, handouts, readers, recordings, or other information provided by an instructor or using them for any commercial purpose without the express permission of the instructor.
19. **Refusal to Comply with Lawful Directions:** It involves the unwillingness of lawful directives of institute officials and agents, including security personnel. It also includes contravening a reasonable and lawful order of institute officials and agents, including security personnel.
20. **Attempts to Defraud:** It includes any activity intended to misrepresent any official document or identification used by the Institute or making a statement to the Institute that the student knows to be false, including the provision of a falsified including a medical or some other kind of certificate.

21. **Misrepresentation:** It includes representing or acting on behalf of the Institute or another individual when not authorized to do so.
22. **Plagiarism:** KSBL has adopted HEC Plagiarism Policy to regulate the similarity index level of the research work of the students and faculty. KSBL shall also adopt HEC Plagiarism Policy and Guidelines changes as notified by HEC from time to time.

Students found guilty of any of the above undesired and prohibited conduct will be subject to disciplinary inquiry which may result in severe punishments.

DRESS CODE

1. Students are to be decently dressed, appropriate to the superior cultural and social values of KSBL institute of higher learning for which it is known.
2. Clothes should be inoffensive regarding their cuts and style, or the marks and messages printed on them.
3. Formal dress and appearance shall be mandatory during student development activities like counseling clinic, guest speaker sessions, panel discussions, recruitment drives, exposure visits, networking nights, etc.
4. In case of a breach of the dress code, the institute reserves the right to dismiss the student from the event.

SOCIAL MEDIA CONDUCT

Students are required to adhere to the law of the land, KSBL policies, and generally accepted rules of decency in their social media conduct. Students are strongly advised to refrain from the following activities online:

1. Do not discuss your grievances regarding any matter at KSBL, your dislike or disagreement with a fellow KSBL student, faculty members or staff. Please discuss any grievance with KSBL with the Student Services Department and resort to official channels of resolution. Resolves disagreements with faculty members, staff, or students in person without airing any complaints online.
2. Publicize any disagreement with KSBL policies on social media. Policies are made with the best of intentions. In case you have a disagreement or wish to suggest improvements, feel free to meet Student Services and Examinations Departments or Registrar's Office.
3. Unauthorized use of KSBL logo. KSBL logo shall not be used for any post/document unless officially authorized in writing.
4. Violate anyone's privacy like posting about in-Campus issues or sharing personal information about any fellow student, faculty, or staff member online.
5. Share unauthorized photograph of a fellow student, faculty, or staff member without their permission.

6. Making fun of KSBL, its sponsors, employees, students, or anyone connected to KSBL. While humor is the best medicine, avoid its use on social media vis-à-vis KSBL. This includes posts, tweets, stories, cartoons, graphics, animations, videos etc.
7. Making unauthorized announcements on behalf of KSBL, faculty members, staff, or other students.

7. TEACHING METHODOLOGY

KSBL has a mixed pedagogy including case study method, interactive lectures, simulations, leadership and entrepreneurship projects and experiential learning. This mixed pedagogy approach will help students learn and deploy skills on their projects and will help them think and act like managers and leaders. This teaching methodology will also enable students to achieve a high level of competence in functional areas of business including finance, accounting, marketing, management, strategy, operations, and others. Leadership and entrepreneurship projects are intended to be led by students to encourage a proactive and self-driven approach, and to start the process of team building and collaborative learning that will be present throughout the programs.

Experiential learning is a great opportunity for students to apply and practice their academic understanding, learning and classroom skills to the outside world. Students will get a chance to turn a class project into a real-life experience. Through this practical approach to learning, students will enrich classroom learning by bringing in their practical experience. Students will gain confidence in their own abilities and discover innovative ways to overcome obstacles and challenges, which will not only help them to grow in their professional life, but also add value to the organization. The programs will enhance students' abilities to lead and manage organizations as well as their own businesses.

Programs require rigorous preparation for each class session. Hence, all students are required to read and prepare the recommended reading material before each class.

COURSE AND TEACHER EVALUATION

At KSBL, we believe that student feedback and suggestions are extremely vital for the improvement of the quality of courses and the programs. The performance of the course instructor and course is monitored through anonymous feedback provided by students in the form of final evaluations. The first evaluation is to be conducted in the 7th session (before the mid-term assessment). The second evaluation is to be conducted in the 14th session (before the final assessment).

CLASS SCHEDULE

Student Services Department will share a semester class schedule at the start of each semester. Unless inevitable, the classes are held as per schedule. Cancellation or rescheduling of any class is strongly discouraged but when this is done, all efforts are made to inform the students of such a change in advance to limit inconvenience.

ONLINE SESSION REQUEST

The student who is seeking to attend the session online due to any of the following reasons, so, the student will require to officially submit request in writing at studentservices@ksbl.edu.pk along with the evidence(s) mentioned.

Case	Required Documents	Action to be taken by SS dept
Illness/Medical Reason	Medical Proofs e.g., Doctor's prescription, certificate, and reports.	The Medical proofs are verified from the concerned Doctor/hospital.
Job Commitment (Seminar/field trip/training/workshop/meeting etc)	A letter/email thru official account from the Line Manager, airline/bus ticket and brochure.	The shared evidence will be confirmed from the concerned Line Manager/organization.
	Office meeting notification.	

- 1.1. Once the required documents are verified, the request will be forwarded to the concerned faculty for approval.
- 1.2. Once the concerned faculty has approved, the Zoom (or a similar media) link will be shared with the student by keeping in loop to the concerned faculty as well. Moreover, the student must have to keep open camera during session.
- 1.3. CEVEAT: KSBL will not be responsible for any technical or connectivity issues as well as of any negative impact on the quality of teaching and learning experience (since the teacher will exclusively focus on the students in the classroom & Instructor is not responsible for 'catering' to the on-line student).
- 1.4. In case of student's online session request is declined by the faculty, duly student will be notified by the concerned TA via studentservices@ksbl.edu.pk email account.

CLASS DISCIPLINE

Students are expected to be at the best of their behavior in their classes. They are required to stay focused and remain fully engaged.

FINAL CLEARANCE

Upon graduation or after withdrawal or separation, the student will be required to get a final clearance from KSBL. Students should take the clearance form from the Registrar's Office and then get it signed from the various departments concerned i.e. Admissions, Information Resource Centre, Student Services, Career Services, IT Department, Administration and the Accounts Office. In case of graduation without clearance (including KSBL Loan), the degree and transcript will not be awarded. In case of withdrawal or separation, if the clearance process is not completed, the security deposit will not be refunded.

KSBL STUDENT ACTIVITIES

KSBL encourages the students to participate in extra-curricular and co-curricular activities through the formation and active participation in student clubs & societies. With supervision, guidance of the faculty and support of the Career Services Office, these student-run clubs provide students with a wide array of opportunities to learn new skills, and develop interpersonal, team building, social and leadership skills. This would result in students getting the most out of their time at KSBL. Clubs and Societies include:

Literary Club

KSBL literary club is a place where students can meet to read and write and are encouraged to showcase their public speaking skills. They arrange events like debate competitions, poetry/mushaira, book clubs, art of writing etc.

Entertainment Club

Through this club, members organize different events such as talent shows, concerts, qawwali nights, character day and many more fun filled event.

Sports & Adventure Club

KSBL Sports & Adventure Society was established to encourage active participation of students outside the classroom in physical activities. The purpose of this society is to promote and organize sports tournaments and conduct activities, such as trips to beaches and amusement parks, throughout the year.

Environmental Sustainability Club

The major goals of this society are to teach fellow students about sustainable habits and to reduce our environmental effect through volunteer activities, hosting, and/or partnering on environmentally rooted events (e.g. resource management, trash reduction).

Wellness & Wellbeing Society

KSBL takes pride in contributing to the development of their students, humanity. Under this Society, the institution has introduced different initiatives, under which we work for students wellness as well as have conducted various clothes and donation collection drives and other charitable activities to serve the society at large.

SiMERGE Society

SiMERGE is a rigorous three-day flagship event of KSBL event that aims to push its participants beyond their limits. Under the supervision of internationally vetted faculty, the participants will have the opportunity to apply their academic knowledge in an experiential learning environment through a Boardroom Round comprising of a series of top Harvard Business Case Studies and a CEO Round where the participants play through real time task-smashing Simulations.

Finance Society

This society is responsible for arranging different seminars & panel discussion related to finance.

Marketing Society

To assist KSBL's youth to participate in marketing and supply chain management. To be the most resourceful to our people, we have thought of the most unusual approaches anybody could ever hear about, which will all be about strengthening your talents. Our goal is to raise awareness about KSBL's presence as well as to assist other societies in improving their image.

Entrepreneurship Club

The purpose of this society is to encourage & help young entrepreneurs to up- scale their business by providing them the platform like entrepreneurship bazar, KSBL shark tank etc.

KSBL Business Analytics Society

The KSBL Business Analytics Society is a hub for data-driven thinkers who aim to turn information into strategic insight. It equips students with the tools and mindset to solve real-world business problems using data science, statistics, and modern analytics.

KSBL ACM Student Chapter

The KSBL ACM Student Chapter is an officially recognized branch of the Association for Computing Machinery — the world's largest educational and scientific computing society. This chapter serves as a vibrant community for students passionate about computer science, software development, and emerging technologies.

8. DEPARTMENTS YOU MAY FREQUENTLY CONNECT WITH

ADMISSIONS OFFICE

The Admissions Office is responsible for selecting potential students after carefully evaluating their academic qualifications, professional work experience and KMAT /GMAT/GRE/GAT General test scores. In addition, each potential student is interviewed by the Admissions Committee for final selection. Email ID: admissions@ksbl.edu.pk

STUDENT SERVICES DEPARTMENT

The Student Services Department (SSD) is the first point of contact for all students and will serve as a hub for communication amongst students and all associated support offices. The SSD handles all academic activities of the students. Email ID: studentservices@ksbl.edu.pk

UNDERGRADE PROGRAM OFFICE

The Undergrade Program Office is a point of contact for all undergraduate students. The Undergrade Program Office handles all academic activities of the undergraduate students. Email ID: undergrad.program@ksbl.edu.pk

MBA PROGRAM OFFICE

The MBA Program Office is a point of contact for all MBA students. The MBA Program Office handles all academic activities of the MBA students. Email ID: mba.program@ksbl.edu.pk

EMBA PROGRAM OFFICE

The EMBA Program Office is a point of contact for all EMBA students. The EMBA Program Office handles all academic activities of the EMBA students. Email ID: emba.program@ksbl.edu.pk

MSBA PROGRAM OFFICE

The MSBA Program Office is a point of contact for all MSBA students. The MSBA Program Office handles all academic activities of the MSBA students. Email ID: msba.program@ksbl.edu.pk

CAREER SERVICES OFFICE

The Career Services Office (CSO) provides a diverse range of services to students and graduates as they undertake internships and job searches. These services include resume preparation, mock interviews, company presentations and interviews. The CSO also coordinates and organizes all student and club extra-curricular activities. It is responsible for arranging events, guest speaker

sessions, study tours, field trips and other events as deemed appropriate by KSBL. Email ID: careerservices@ksbl.edu.pk

REGISTRAR'S OFFICE

The Registrar's Office supports students throughout the academic journey of a student. This office also handles matters relating to verification of all academic documents with their relevant boards and universities. Additionally, issuance of transcripts, degrees, student status letters (bona fide, character/no objection certificate, medium of instructions CGPA conversion, graduation letter and issuance of letters for student travel) and arranging the convocation are the responsibilities of this office. Email ID: Registrar@ksbl.edu.pk

EXAMINATIONS DEPARTMENT

The Examination Department will be responsible for all mid-term and final examination schedules, seating plans, and the conduct of these examinations. It will also be announcing your semester results and is the contact point for all examination related issues. Email ID: examination@ksbl.edu.pk

FINANCIAL AID OFFICE

The Financial Aid Office compiles essential information from a student's financial aid application form, which is supported by an independent lifestyle and a physical survey of the applicant. The process of financial aid disbursement at KSBL is quite rigorous. The completed and verified information is put up with the Financial Aid Committee, which decides the financial aid package on a case-by-case basis. Email ID: financialassistance@ksbl.edu.pk

FINANCE & ACCOUNTS DEPARTMENT

Your point of contact for all fee-payment related issues. Email ID: finance@ksbl.edu.pk

ADMINISTRATION DEPARTMENT

The Administration Department is responsible for providing support to all departments at KSBL. Key services that are provided by this department include maintenance, security, and supervision of Cafeteria services. To ensure efficient functioning of KSBL operations Admin also supervises sports facilities, office mail and telephone exchange services. Email ID: admin.support@ksbl.edu.pk

INFORMATION TECHNOLOGY DEPARTMENT

Today, technology is an essential tool for acquiring education and conducting research. Our Information Technology Services Department (ITSD) provides state-of-the-art hardware,

infrastructure, and software to ensure high quality content delivery and uninterrupted services to all users. Email ID: itsupport@ksbl.edu.pk